ATTACHMENT A

FY 2018 Proposed Balanced General Fund Budget: 04-18-2017

Preliminary Proposed FY 2018 Revenues	**$190,687,060**
Staff Adjustments to Revenues:	
Reduce Personal Property Tax Revenue from ($18,281,000 to $18,100,000)	*($181,000)*
Adjust Personal Property Tax Uncollectible (-$548,430 to -$543,000)	*5,430*
Increase Lodging Tax Revenue from ($2,910,000 to $3,100,000 ($2,408,000 + $692,000))	*190,000*
Reduce Meals Tax Revenue from ($15,769,447 to $15,500,000 ($14,400,000 + $1,100,000))	*(269,447)*
Increase Region 2000 Services Authority Payment ($300,000 to $400,000)	*100,000*
Subtotal Staff Adjustments to Revenues:	***($155,017)***
Total Revised Revenues	**$190,532,043**
Preliminary Proposed FY 2018 Expenditures	**$190,687,060**
Staff Adjustments to Expenditures:	
Economic Development - Delete request for Economic Development Coordinator position	*($52,405)*
Economic Development - Restore full funding for Lynchburg Regional Business Alliance	*25,000*
Non-departmental - Additional funding for Line of Duty	*140,000*
Subtotal Staff Adjustments to Expenditures:	***$112,595***
Total Revised Expenditures	**$190,799,655**
Preliminary GAP	**($267,612)**

BALANCING - The "LIST"

0.5% Meals Tax Increase	$1,100,000	Improved Education Outcomes and Poverty Reduction Reserve	$0
City Assessor's Office	149,214	City Assessor full-time position salary ($111,690) and benefits ($37,524) ***(Helgeson) (Note: This position was offered and the individual will begin May 17.)***	0
City Attorney's Office	31,446	6 month funding for an Assistant City Attorney full-time position salary ($26,759), benefits ($10,260), training and dues ($2,545), and software, supplies, and equipment ($2,987) ***(Helgeson)*** *Offsetting revenue: State Categorical Aid: Social Services Programs 30% of $37,019 for 6 months of Assistant City Attorney position ($11,105)*	0
Human Resources - Occupational Health	123,160	Occupational Health Nurse full-time position salary ($53,582), benefits ($20,757), and remaining operating budget ($48,821) ***(Helgeson)***	0
Human Resources - Occupational Health		Outsourcing Occupational Health *(placeholder pending further research on actual costs of outsourcing)* ***(Helgeson)***	0
Non-Departmental	100,000	Citywide Compensation Study ***(Helgeson)***	0

BALANCING - The "LIST" ***continued***

Reserves	450,000	Citywide Compensation and Implementation Study ***(Helgeson)***	0
Lynchburg City Schools	1,174,459	Operating Budget Increase ***(Helgelson)***	0
Public Works - Refuse	200,000	Recycle Hauling ***(Helgeson)*** *Note: Tonnage fees will increase if this is eliminated ($50,000))*	0
Public Works - Parks and Grounds Maintenance	1,792,709	Public Works - Parks and Grounds Maintenance division ***(Helgeson)*** *Offsetting revenue: State Categorical Aid - Highway Maintenance ($1,024,515)*	0
Parks and Recreation	73,476	City-Sponsored Special Events ***(Helgeson)***	0
Community Development	35,714	Building Inspector part-time position salary ($33,176) and benefits ($2,538) ***(Helgeson)***	0
Economic Development - Tourism	886,927	Tourism less commitment to the Academy Center of the Arts ***(Helgeson)***	0
Communications and Marketing	25,000	Contractual Services for a Department Strategic Plan ***(Dolan)***	0
Non-Departmental	75,000	Lean/Six Sigma Process Improvement Implementation ***(Perrow)***	0
Non-Departmental	50,000	Poverty Initiative ***(Helgeson)***	0
Greater Lynchburg Transit Company (GLTC)	100,000	Increased Funding for GLTC ***(Helgeson)***	0
Lynchburg City Schools	1,185,000	School Buses - Third Quarter Request ***(Perrow)***	0
Lynchburg City Schools	217,180	School Maintenance Projects - Third Quarter Request ***(Perrow)***	0
Transfer	4,753,368	Reduce transfer to the City Capital Projects Fund *(Note: This number will be adjusted following Council's balancing of the General Fund Capital Improvement Program)*	0
The "LIST" Total:	**$12,522,653**	**Total Balancing:**	**$0**

GAP Balance: **($267,612)**

ATTACHMENT B

FY 2018 City Capital Projects Fund Balancing

SOURCES OF FUNDING FOR GENERAL FUND PAY-AS-YOU-GO PROJECTS			
Pay-As-You-Go: Fund Balance Above 10%	$1,655,377		
Pay-As-You-Go: FY 2018 Proposed Tax Increase	2,220,810		
Pay-As-You-Go: Fire Equipment Reserve	7,372		
Pay-As-You-Go: Capital Maintenance Reserve	457,809		
Pay-As-You-Go: Group Home Capital Needs Reserve	50,000		
Pay-As-You-Go: Reallocated Funds from HHS Reserve	362,000		
TOTAL SOURCES OF FUNDING FOR GENERAL FUND PAY-AS-YOU-GO PROJECTS	**$4,753,368**		
GENERAL FUND PAY-AS-YOU-GO PROJECTS		IN	OUT
Buildings			
Major Building Repairs and Improvements			
City Wide - Carpet and paint	$30,000		
City Wide - Emergency and unscheduled building repairs	500,000		
Fire Station #1, 801 Clay St. Replace second floor unit heaters	42,560		
Lynchburg Public Library - Interior lighting improvements for energy efficiency ***(Perrow)***	97,440		
Lynchburg Public Library - Replace wall covering ***(Perrow)***	80,270		
Lynchburg Public Library - Space reconfiguration and infrastructure upgrade ***(Perrow)***	325,000		
Public Safety Building - Replace rooftop heating and air conditioning system ***(Perrow)***	185,000		
Monument Terrace Building Improvements (Multiple Projects)	157,190		
Parking Deck Repairs/Maintenance (Multiple Projects)	320,000		
Roof Replacement (Multiple Projects)	191,930		
Total Buildings	**$1,929,390**		
Transportation			
Public Transit Improvements (GLTC)	$146,478		
General Street Improvements	300,000		
Total Transportation	**$446,478**		
Economic Development			
Downtown Development (Academy Center of the Arts) [1]	$500,000		
General Development Support	200,000		
Total Economic Development	**$700,000**		
Parks and Recreation			
Creekside Trail Swinging Bridge Replacement ***(Perrow)***	$275,000		
Miller Park/Fort Avenue Retaining Wall Restoration ***(Perrow)***	356,000		
Athletic Field Maintenance	125,000		
Parks Paving and Lighting/Reconstruction ***(Perrow)***	278,000		
General Park Maintenance	80,000		
Lumos Fiber Network Connections at Parks and Recreation Facilities	22,000		
Total Parks and Recreation	**$1,136,000**		
Miscellaneous			
Radio Replacements ***(Perrow)***	$191,500		
Total Miscellaneous	**$191,500**		
Reserves			
City Baseball Stadium Capital Maintenance Reserve	$100,000		
Snow, Streets, and Bridges Reserve	250,000		
Total Reserves	**$350,000**		
TOTAL GENERAL FUND PAY-AS-YOU-GO PROJECTS	**$4,753,368**	**$0**	**$0**

SCHOOLS CAPITAL PROJECTS FUND *(Nelson)* **ATTACHMENT C**

SCHOOLS ESTIMATED FUNDING SOURCES	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Reallocated Funds from Heritage High School (HHS)	$498,000	$0	$0	$0	$0
Pay-As-You-Go	0	390,000	1,458,000	645,000	742,000
On-Time Financing	3,580,000	23,020,000	2,410,000	9,425,000	10,400,000
TOTAL SCHOOLS ESTIMATED FUNDING SOURCES	**$4,078,000**	**$23,410,000**	**$3,868,000**	**$10,070,000**	**$11,142,000**

SCHOOLS PROJECT LIST	FUNDING SOURCE	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Sandusky Elementary School Replacement	On-Time Financing	$1,500,000	$20,000,000	$0	$0	$0
Linkhorne Elementary School Renovation	On-Time Financing	0	0	500,000	8,800,000	0
Paul Munro Elementary School Renovation	On-Time Financing	0	0	0	400,000	7,600,000
Elementary School Gym Additions	On-Time Financing	0	1,500,000	1,000,000	0	0
New Transportation Building	On-Time Financing	0	0	0	0	2,800,000
Athletic Complexes						
Bass Elementary - Replace Gym Floor	Pay-As-You-Go	0	$60,000	0	0	0
Sandusky Middle - Resurface Track	Pay-As-You-Go	0	0	0	$60,000	0
Heritage High- Replace baseball field turf	Pay-As-You-Go	0	0	0	0	$550,000
Major Building Repairs - Schools						
School Administration Building - HVAC UPGRADE	On-Time Financing	900,000	0	0	0	0
School Administration Building - HVAC UPGRADE	HHS Transfer	210,000	0	0	0	0
Sheffield Elementary - Plumbing/Restroom Renovation	Pay-As-You-Go	0	30,000	0	0	0
Bass Elementary- HVAC Replacement	Pay-As-You-Go	0	0	600,000	0	0
Dearington Elementary- Plumbing Restroom Renovation	Pay-As-You-Go	0	0	30,000	0	0
Dunbar Middle- Chiller Replacement	Pay-As-You-Go	0	0	350,000	0	0
Bedford Hills Chiller Replacement	Pay-As-You-Go	0	0	300,000	0	0
Linkhorne Middle - Chiller Rebuild	Pay-As-You-Go	0	0	0	150,000	0
Dearington Elementary - Chiller Replacement	Pay-As-You-Go	0	0	0	250,000	0
Paving and Fencing	HHS Transfer	164,000	0	0	0	0
Paving and Fencing	Pay-As-You-Go	0	171,000	178,000	185,000	192,000
Playground Equipment Replacement	HHS Transfer	124,000	0	0	0	0
Playground Equipment Replacement	Pay-As-You-Go	0	129,000	0	0	0
Roof Replacement - Schools						
Linkhorne Middle School	On-Time Financing	1,180,000	0	0	0	
Heritage Elementary School	On-Time Financing	0	720,000	0	0	0
Linkhorne Elementary School	On-Time Financing	0	300,000	0	0	0
Paul Munro Elementary School	On-Time Financing	0	500,000	0	0	0
Dearington Elementary School	On-Time Financing	0	0	185,000	0	0
R. S. Payne Elementary School	On-Time Financing	0	0	400,000	0	0
EC Glass (Main Gym & Locker Rooms)	On-Time Financing	0	0	325,000	0	0
Dunbar Middle School (West - low roof)	On-Time Financing	0	0	0	130,000	0
Sheffield Elementary School (2001 Addition)	On-Time Financing	0	0	0	95,000	0
TOTAL SCHOOLS PROJECT LIST		**$4,078,000**	**$23,410,000**	**$3,868,000**	**$10,070,000**	**$11,142,000**

CITY CAPITAL PROJECTS FUND *(Perrow)*		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
College LakeDam Improvements	On-Time Financing	$1,125,000	$7,500,000	$0	$0	$0
	State Revenue Sharing	1,125,000	7,500,000	0	0	0
Fifth Street Streetscape Phase III	On-Time Financing	750,000	0	0	0	0
	Community Dev. Block Grant	250,000	0	0	0	0
	State Revenue Sharing	1,000,000	0	0	0	0
TOTAL CITY CAPITAL PROJECTS FUND *(Perrow)*		**$4,250,000**	**$15,000,000**	**$0**	**$0**	**$0**